1. Find a focus & opening

- 2. Build out the elements
 - 3. Prepare for responses
 - 4. Run campaign
 - 5. Evaluate reach & uptake
- 1. **Find a focus & opening** in this first stage, the focus is on developing a campaign strategy. This includes the following:

| | Find a focus & opening | |
|---|------------------------------|--|
| | Map out to build a strategy: | details |
| 1 | Target segment(s) | a specific sector of the middle to engage in the campaign |
| 2 | Current frames/positions | The current frames and positions of the target segment |
| 3 | Value overlap | The overlap between the positive self-concept values of the |
| | | target segment and those you are willing to appeal to |
| 4 | Opportunity or opening | an event or opportunity to target in the public debate |
| 5 | Narrative space for your | A value space that you are willing to message to that |
| | campaign | overlaps with the values of the target segment and fits with |
| | | the target event or opening in the debate |
| 6 | Feasible campaign objectives | a set of feasible objectives for the campaign |

2. **Build out the elements** – Based on the strategy you defined for your campaign, the next step is to build out the elements needed that go together to trigger a positive response in your target segment. This includes the development of:

| | Elements of the campaign | |
|---|--------------------------|--|
| | Build out the elements: | details |
| 1 | Messages, stories & | This includes developing a specific narrative to focus on, |
| | evidence | campaign messages, metaphors & slogans, stories and evidence |
| | | that engage and trigger positivity. |
| 2 | Visuals | Images & memes |
| 3 | Messengers | trusted voices for the target sector willing to deliver a positive |
| | | message |

| 4 | Activities & communication | to step through the dialogue and achieve objectives |
|---|----------------------------|--|
| | tools | |
| 5 | Threshold | a map of the specific target forum or publication you want |
| | forum/publication | positive coverage in to reach your segment |
| 6 | Resources | budget and manpower needed to develop and deliver the |
| | | planned campaign |

3. **Preparing for responses and engagement** – After building out the campaign elements, you need to prepare the team for the campaign and consider the expected responses. This includes the following steps:

| | Prepare for responses | |
|---|---------------------------------|---|
| | In these steps: | details |
| 1 | Test & adapt campaign | Test the messages and other key campaign elements with a |
| | elements | target audience sample & adapt based on the responses. |
| 2 | Talking points for the campaign | Develop a full set of talking points (how to move through the |
| | | debate, what to avoid and dealing with difficult questions). |
| 3 | Prepare the team | preparation of the team to be engaged in a challenging |
| | | debate |

4. **Run campaign** – Now you are ready to go and roll out the campaign. Taking your plan in hand, there are a number of key aspects and steps to consider:

| | Run campaign | |
|----|----------------------------------|--|
| | Key aspects: | details |
| 1 | Sequencing | Plan the elements/steps of the first wave of the campaign and further steps. |
| 2 | Get your ducks in a row & start | Get ready for the first wave and implement the campaign. |
| 3 | Monitor as you go | Keep looking at the schedule, responses/targets and budget. |
| 4. | Expect the unexpected | Have advisors ready to help out and have a plan B. |
| 5. | Prepare to defend your positions | You may have to defend against an attack and refine your messages. |

5. **Evaluate Reach & Uptake** – A key element of learning from the campaign experience is to assess the effectiveness of campaigns in reaching your objectives. As part of a campaign planning process, you need to consider the evaluation and set up metrics at different levels:

| | Evaluate | |
|----|--------------|---|
| | Key targets: | details |
| 1 | Reach | How many of in the target segment did you reach? How |
| | | many people in general paid attention? |
| 2 | Response | Did you get the coverage and responses you wanted? |
| 3. | Uptake | Are the right people adopting and using the campaign |
| | | messages or suggesting the policy position you put forward? |